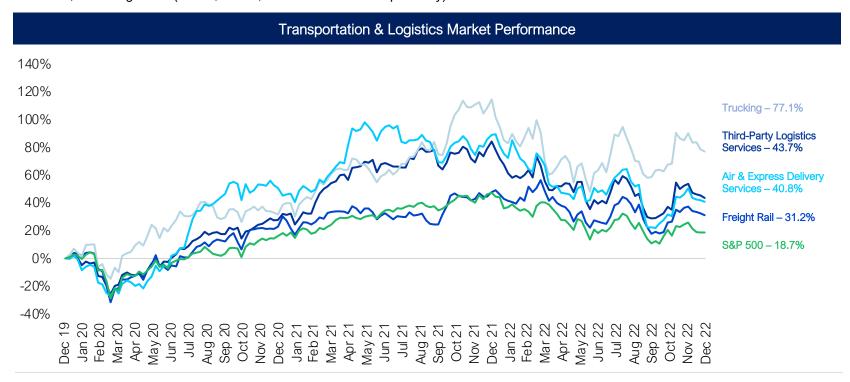




Public Market Performance

The Transportation & Logistics industry continued to maneuver its way through disruptions in the global supply chain and weakened consumer demand for moving goods. Public equities across the industry had a volatile fourth quarter that was unusually slow for what is typically a high volume, high demand time of the year. High levels of inflation have led to a decline in shipping volume because consumers have less discretionary income to spend. Additionally, shipments from overseas were low in demand due to a surplus of inventory that is sitting at warehouses close to consumers. Most companies in the sector were able to offset these issues by increasing prices and spot rates, helping them achieve positive financial performance. Positive news coming out of China signals an effort to start living in a post-Covid economy, which will inevitably ease supply chain constraints across the globe, but it will take time to rebound to pre-pandemic levels. On a 3-year period ending in December 2022, all sectors within the Transportation & Logistics industry outpaced the S&P 500, which had an 18.7% return. The Trucking sector has continued to give the best returns, followed by Third-Party Logistics, Air & Express Delivery Services, and Freight Rail (77.1%, 43.7%, 40.8% and 31.2% respectively).

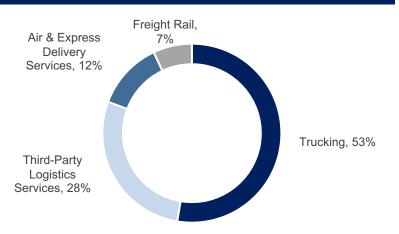




M&A Activity

M&A activity in the Transportation & Logistics industry slightly decreased, with 57 deals closed in Q4 2022. Additionally, the average deal value (based on transactions with reported values only) normalized in Q4 following a significant increase in Q3. The decrease in deal size could signal that buyers are focusing on tuck-in acquisitions to bolster their offerings, rather than seeking premium targets to acquire. Strategic buyers were most active this quarter, accounting for 91.2% of all deals in the sector. The decline in financial buyer activity may be due to difficulties in securing financing from lending institutions due to the current interest rate environment. Deal flow continues to be largely concentrated in the Trucking segment, which accounted for 53% of the total M&A activity in the sector. Third-Party Logistics and Air & Express Delivery remained active, accounting for 31% and 17% of the total deal flow, respectfully.

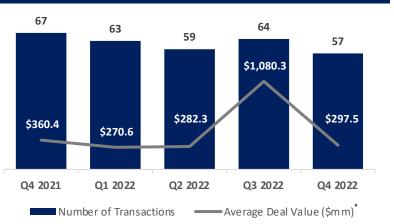
Q4 2022 M&A Activity by Sector



Source: S&P Capital IQ

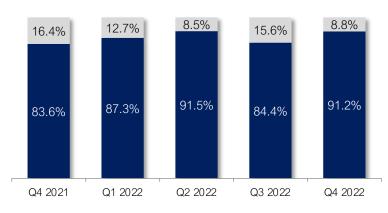
Note: All values based on publicly available data as of 12/31/2022

Transportation & Logistics M&A Activity



*For transactions with reported deal values only

M&A Activity by Buyer Type

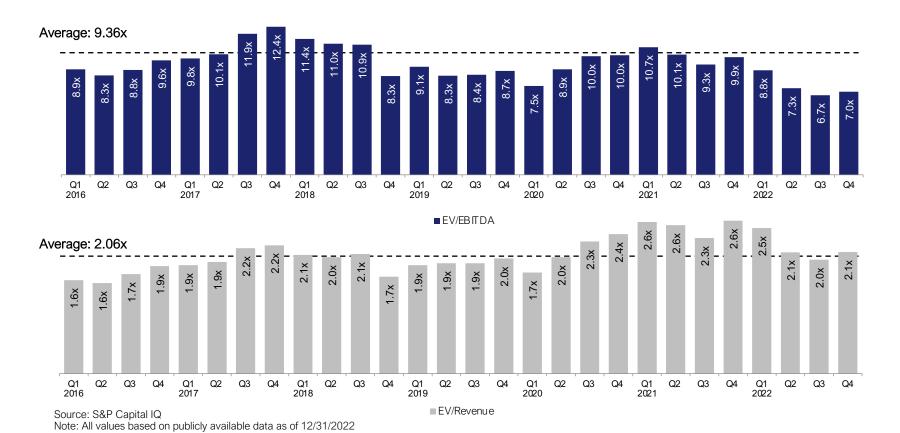






Public Company Trading Multiples

Select publicly traded companies representing the key sectors across the Transportation & Logistics industry traded at an average multiple of 6.99x EBITDA and 2.11x Revenue in Q4 2022. The highest trading multiples were observed in the Freight Rail sector, with average multiples of 14.41x EBITDA and 7.95x Revenue. Freight rail companies continued to deal with supply chain disruptions and staffing issues at railroads, ports and warehouses. However, most rail companies were able to increase prices just enough to offset those issues and turn profits in the fourth quarter.





Select M&A Transaction Activity

| Announcement Date | Target Name | Buyer Name | Sector | Value (\$mm) | TEV/Rev | TEV/EBITDA |
|----------------------|--|--|------------------------------------|-----------------|---------|------------|
| 12/23/2022 | Ben's Creek Rail Holding LLC | Ben's Creek Carbon, LLC | Freight Rail | 0.7 | - | - |
| 12/19/2022 | Unique Logistics International, Inc. | Edify Acquisition Corp. | Air & Express Delivery Services | - | - | - |
| 12/14/2022 | Bulk Express Transport, LLC | Alterna Equity Partners | Trucking | - | - | - |
| 12/3/2022 | Sunset Transportation, Inc. | Armada Supply Chain Solution, LLC | Third-Party Logistics Services | - | - | - |
| 12/2/2022 | Transport St-Michel Inc. | TFI International Inc. | Trucking | - | - | - |
| 11/29/2022 | Best Warehousing and Transportation Center LLC | , Bluejay Capital Partners, LLC | Third-Party Logistics Services | - | - | - |
| 11/15/2022 | Shelba D. Johnson Trucking, Inc | Brooks Furniture Xpress, Inc. | Trucking | - | - | - |
| 11/8/2022 | KSI Corp. | Alba Wheels Up International, LLC | Third-Party Logistics Services | - | - | - |
| 11/3/2022 | Fastmore Logistics LLC | Echo Global Logistics, Inc. | Trucking | - | - | - |
| 10/26/2022 | Glid, LLC | Genesis Electronics Group, Inc. | Third-Party Logistics Services | 4.0 | - | - |
| 10/26/2022 | First Transit Inc. | Transdev North America, Inc. | Third-Party Logistics Services | - | - | - |
| 10/20/2022 | Flex Logistics, Inc. | Partners Warehouse LLC | Third-Party Logistics Services | - | - | - |
| 10/13/2022 | Skymail International, Inc. | Pitney Bowes Inc. | Air & Express Delivery Services | - | - | - |
| 10/12/2022 | Connectrans Logistics Inc. | KAG Logistics, Inc. | Third-Party Logistics Services | - | - | - |
| 10/11/2022 | Lindsey Forwarders, Inc. | MGN Logistics, Inc. | Trucking | - | - | - |
| 10/7/2022 | Tradition Transportation Group, Inc. | Aqua Power Systems Inc. | Trucking | 28.5 | 0.33x | - |
| 10/6/2022 | Boasso Global Inc. | KKR & Co. Inc.; KKR Global Infrastructure Investors IV | Trucking | - | - | - |
| 10/3/2022 | Baylor Trucking, Inc. | Werner Enterprises, Inc. | Trucking | 95.0 | 1.17x | - |

Source: S&P Capital IQ



Public Comparable Companies

| | Enterprise | | Revenue | | Price Change | | LTM Margins | | TEV / LTM: | |
|--|------------|-------------|---------|-----------------|--------------|----------|--------------|---------------|------------|---------------|
| Company Name | <u>Val</u> | ue (\$mils) | | <u>(\$mils)</u> | 3 month | 12 month | <u>Gross</u> | EBITDA | Revenue | EBITDA |
| | | | | | | | | | | |
| Third-Party Logistics Services | | | | | | | | | | |
| XPO, Inc. | \$ | 7,014 | \$ | 13,108 | (25.2%) | (57.0%) | 20.0% | 10.7% | 0.5x | 3.7x |
| J.B. Hunt Transport Services, Inc. | \$ | 19,514 | \$ | 14,814 | 11.5% | (14.7%) | 17.4% | 13.2% | 1.3x | 2.0x |
| C.H. Robinson Worldwide, Inc. | \$ | 13,153 | \$ | 26,132 | (4.9%) | (14.9%) | 7.5% | 5.6% | 0.5x | 8.5x |
| Hub Group, Inc. | \$ | 2,859 | \$ | 5,311 | 15.2% | (5.6%) | 16.9% | 12.0% | 0.5x | 4.4x |
| Radiant Logistics, Inc. | \$ | 310 | \$ | 1,338 | (10.5%) | (30.2%) | 16.2% | 5.0% | 0.2x | 4.1x |
| Universal Logistics Holdings, Inc. | \$ | 1,355 | \$ | 2,024 | 5.4% | 77.3% | 20.3% | 14.3% | 0.7x | 4.0x |
| GXO Logistics, Inc. | \$ | 8,742 | \$ | 8,788 | 21.8% | (53.0%) | 16.7% | 7.4% | 1.0x | 5.7x |
| Expeditors International of Washington, Inc. | \$ | 14,891 | \$ | 19,026 | 17.7% | (22.6%) | 13.4% | 11.8% | 0.8x | 6.2x |
| Kuehne + Nagel International AG | \$ | 26,800 | \$ | 42,349 | 13.1% | (27.9%) | 28.0% | 10.8% | 0.6x | 5.0x |
| Landstar System, Inc. | \$ | 5,833 | \$ | 7,710 | 12.8% | (9.0%) | 20.0% | 8.4% | 0.8x | 9.0x |
| ArcBest Corporation | \$ | 1,833 | \$ | 5,265 | (3.7%) | (41.6%) | 10.7% | 10.8% | 0.3x | 3.0x |
| Covenant Logistics Group, Inc. | \$ | 542 | \$ | 1,215 | 20.5% | 30.8% | 19.5% | 11.8% | 0.4x | 2.8x |
| Daseke, Inc. | \$ | 879 | \$ | 1,759 | 5.2% | (43.3%) | 29.0% | 10.6% | 0.5x | 3.7x |
| | | | | | | | | | | |
| Mean | \$ | 7,979 | \$ | 11,449 | 6.1% | (16.3%) | 18.1% | 10.2% | 0.6x | 4.8x |
| Median | \$ | 5,833 | \$ | 7,710 | 11.5% | (22.6%) | 17.4% | 10.8% | 0.5x | 4.1x |

Source: S&P Capital IQ



Public Comparable Companies (Cont'd)

| | | Enterprise | | Revenue | Price Change | | LTM Margins | | TEV / LTM: | |
|-----------------------------------|-----------|--------------|----|-----------------|---------------------|----------|--------------|---------------|------------|---------------|
| Company Name | <u>Va</u> | lue (\$mils) | | <u>(\$mils)</u> | 3 month | 12 month | <u>Gross</u> | <u>EBITDA</u> | Revenue | <u>EBITDA</u> |
| Freight Rail | | | | | | | | | | |
| Union Pacific Corporation | \$ | 166,858 | \$ | 24,428 | 6.3% | (17.8%) | 55.4% | 50.1% | 6.8x | 13.2x |
| Canadian National Railway Company | \$ | 91,674 | \$ | 11,885 | 9.4% | (3.2%) | 56.4% | 56.0% | 7.6x | 13.3x |
| Canadian Pacific Railway Limited | \$ | 84,684 | \$ | 6,112 | 11.1% | 3.7% | 55.3% | 53.3% | 13.7x | 22.7x |
| CSX Corporation | \$ | 81,987 | \$ | 14,550 | 16.3% | (17.6%) | 50.0% | 50.0% | 5.6x | 11.3x |
| Norfolk Southern Corporation | \$ | 74,353 | \$ | 12,360 | 17.5% | (17.2%) | 49.2% | 49.2% | 6.0x | 11.6x |
| Mean | \$ | 99,911 | \$ | 13,867 | 12.1% | (10.4%) | 53.3% | 51.7% | 7.9x | 14.4x |
| Median | \$ | 84,684 | \$ | 12,360 | 11.1% | (17.2%) | 55.3% | 50.1% | 6.8x | 13.2x |

Source: S&P Capital IQ



Public Comparable Companies (Cont'd)

| | | Enterprise | | Revenue | Price Change | | LTM Margins | | TEV / LTM: | |
|---|------------|-------------|----|-----------------|--------------|----------|--------------|---------------|------------|---------------|
| Company Name | <u>Val</u> | ue (\$mils) | | <u>(\$mils)</u> | 3 month | 12 month | <u>Gross</u> | EBITDA | Revenue | EBITDA |
| Trucking | | | | | | | | | | |
| Knight-Swift Transportation Holdings Inc. | \$ | 10,273 | \$ | 7,502 | 7.1% | (14.0%) | 33.0% | 23.8% | 1.4x | 5.6x |
| Old Dominion Freight Line, Inc. | \$ | 31,077 | \$ | 6,179 | 14.1% | (20.8%) | 39.3% | 33.2% | 5.0x | 15.0x |
| Heartland Express, Inc. | \$ | 1,635 | \$ | 761 | 7.2% | (8.8%) | 36.0% | 25.5% | 2.1x | 7.4x |
| Marten Transport, Ltd. | \$ | 1,533 | \$ | 1,208 | 3.2% | 15.3% | 27.3% | 19.9% | 1.3x | 6.3x |
| USA Truck, Inc. | \$ | - | \$ | 785 | (100.0%) | (100.0%) | 15.9% | 9.9% | 0.0x | 0.0x |
| Werner Enterprises, Inc. | \$ | 3,066 | \$ | 3,194 | 7.1% | (15.5%) | 24.5% | 16.7% | 1.0x | 5.5x |
| U.S. Xpress Enterprises, Inc. | \$ | 880 | \$ | 2,150 | (26.4%) | (69.2%) | 11.8% | 2.4% | 0.4x | 5.5x |
| Schneider National, Inc. | \$ | 3,984 | \$ | 6,618 | 15.3% | (13.0%) | 19.4% | 15.2% | 0.6x | 3.8x |
| P.A.M. Transportation Services, Inc. | \$ | 755 | \$ | 923 | (16.3%) | (27.1%) | 26.0% | 21.2% | 0.8x | 3.8x |
| | | | | | | | | | | |
| Mean | \$ | 5,911 | \$ | 3,258 | (9.9%) | (28.1%) | 25.9% | 18.6% | 1.4x | 5.9x |
| Median | \$ | 1,635 | \$ | 2,150 | 7.1% | (15.5%) | 26.0% | 19.9% | 1.0x | 5.5x |

Source: S&P Capital IQ



Public Comparable Companies (Cont'd)

| | | Enterprise | | Revenue | Price Change | | LTM Margins | | TEV / LTM: | |
|------------------------------------|----|---------------|----|-----------------|--------------|----------|--------------|---------------|------------|---------------|
| Company Name | Va | alue (\$mils) | | <u>(\$mils)</u> | 3 month | 12 month | <u>Gross</u> | EBITDA | Revenue | EBITDA |
| Air & Express Delivery Services | | | | | | | | | | |
| FedEx Corporation | \$ | 77,105 | \$ | 94,091 | 16.7% | (33.0%) | 24.8% | 10.0% | 0.8x | 5.3x |
| United Parcel Service, Inc. | \$ | 162,876 | \$ | 101,076 | 7.6% | (18.9%) | 24.7% | 16.7% | 1.6x | 8.4x |
| Deutsche Post AG | \$ | 63,752 | \$ | 92,617 | 23.2% | (41.5%) | 17.0% | 11.2% | 0.6x | 4.8x |
| Air Transport Services Group, Inc. | \$ | 3,257 | \$ | 1,995 | 7.8% | (11.6%) | 41.2% | 31.7% | 1.6x | 4.9x |
| Atlas Air Worldwide Holdings, Inc. | \$ | 4,550 | \$ | 4,505 | 5.5% | 7.1% | 28.8% | 20.6% | 1.0x | 4.5x |
| DSV A/S | \$ | 38,125 | \$ | 32,378 | 33.4% | (32.6%) | 21.2% | 11.0% | 1.1x | 8.8x |
| Mean | \$ | 58,278 | \$ | 54,444 | 15.7% | (21.8%) | 26.3% | 16.9% | 1.1x | 6.1x |
| Median | \$ | 50,939 | \$ | 62,498 | 12.3% | (25.7%) | 24.8% | 14.0% | 1.0x | 5.1x |
| Transportation & Logistics Mean | \$ | 30,489 | \$ | 17,399 | 4.4% | (19.6%) | 27.1% | 20.0% | 2.0x | 6.8x |
| | • | | т_ | | | | | | | |
| Transportation & Logistics Median | \$ | 7,014 | \$ | 6,618 | 7.8% | (17.6%) | 24.5% | 13.2% | 0.8x | 5.5x |

Source: S&P Capital IQ



More about Greenwich Capital Group

Greenwich Capital Group ("GCG") is a middle market focused advisory firm offering a range of investment banking and consulting services to private companies, public companies and private equity investors. Our senior bankers have held leadership positions at global investment banking firms, bringing a wealth of experience to each of our clients. GCG operates with the highest integrity, providing credibility and an excellent client service experience through our proven transaction process. These core values are the common thread in establishing our extensive relationships with privately held businesses, private equity investors and publicly traded companies. With each engagement, GCG's senior bankers have a common goal. We strive to build relationships by representing our clients' long-term interests in order to earn ultimately their trust. It is our privilege to be called trusted advisors in the middle market.

For additional perspective or to discuss M&A related opportunities in the middle market, please reach out to GCG's CEO and Managing Director, Bob Coury. For more information, please visit www.greenwichgp.com.



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Data Sources: We have based our findings on data provided by industry recognized sources. Data and information for this publication was collated from the S&P Capital IQ database. For more information on this or anything else related to our research, please email info@greenwichgp.com.

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