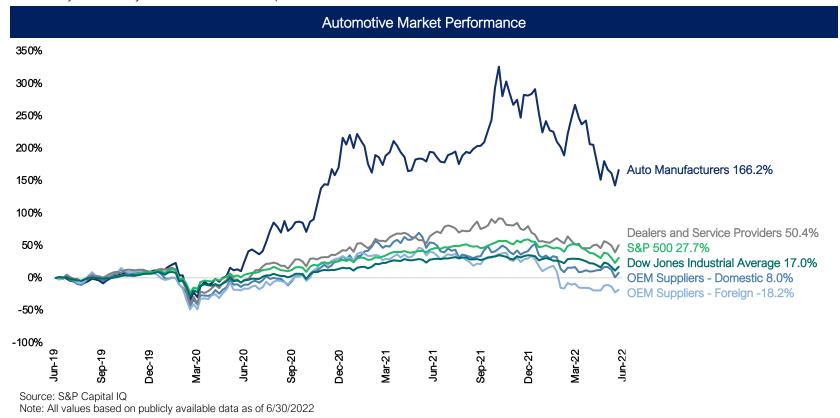




3 Year Public Market Performance

The broader U.S. equity market saw meaningful decreases in Q2 2022 as Federal Reserve rate increases continued to create caution and uncertainty in the market. Inflationary pressures continue to remain a challenge across the Automotive sector, with companies battling rising input and material costs. Based on a selected group of Automotive companies across various sub-sectors, the industry experienced an average decrease of 13.9% in share price over the latest 3-month period. Automotive Manufacturers continue to fight for market share in the growing electrical vehicle market, which should provide substantial tailwinds for the industry in coming years. Over the latest 3-year period, Automotive Manufacturers have outperformed other sub-sectors in the industry, posting gains of 166.2%. During the same period, Suppliers have stayed relatively flat from a return standpoint.



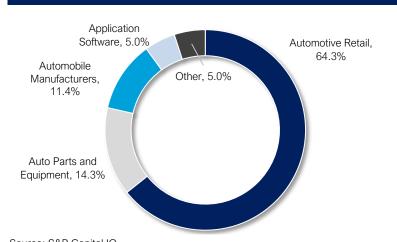


Middle-Market M&A Activity

In Q2 2022, middle-market M&A activity within the Automotive sector saw a decrease in transaction volume compared to Q1 2022. However, Q2 2022 deal volume remained steady compared to Q2 2021, continuing what will likely be another strong year in the middle-market M&A space. Strategic acquirers continued to represent the majority of buyers in Q2 2022, accounting for 93.6% of transaction volume. Financial buyers continue to have substantial capital available for acquisitions as well, however, they have a very limited interest in many of the automotive subsectors.

Automotive Retail continued to remain the most active sector, accounting for 64.3% of total Automotive transaction volume. Auto Parts & Equipment showed strong sector strength as well recording 14.3% of Automotive transaction volume in Q2.

Q2 2022 M&A Activity by Sector



Source: S&P Capital IQ

Note: All values based on publicly available data as of 6/30/2022

Q2 2022 Automotive M&A Activity 197 173 146 142 140 \$156.5 \$96.3 \$105.4 \$74.2 \$58.3 Q2 2021 Q3 2021 Q1 2022 Q2 2022 Q4 2021 Number of Transactions Average Deal Value (\$mils)

Q2 2022 M&A Activity by Buyer Type

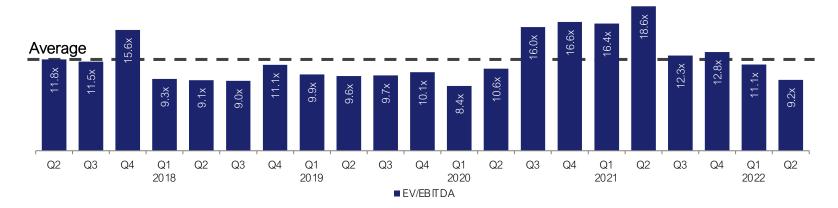


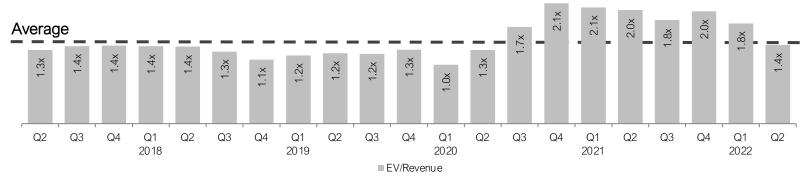
Beginning in Q3 2020, GCG's middle market M&A criteria includes transactions from \$10mm to \$500mm in EV.



Public Company Trading Multiples

Industry trading multiples have continued to decline from Q1 to Q2 2022. EBITDA multiples decreased from 11.1x in Q1 2022 to 9.2x at the end of Q2 2022. Revenue multiples have also declined during this period dropping from 1.8x in Q1 2022 to 1.4x in Q2 2022. Trading multiples varied significantly across the four categories with the strongest multiples observed in the Auto Manufacturing segment, with a median multiple of 9.3x EBITDA. Multiples have declined as companies continue to generate record profits due to pricing power and strong consumer demand for new vehicles.





Source: S&P Capital IQ



Public Comparable Companies

		Enterprise		Share	Price Change		LTM Margins		TEV / LTM:	
Company Name	<u>v</u>	alue (\$mils)	<u>s</u>	tock Price	3 month	12 month	<u>Gross</u>	<u>EBITDA</u>	Revenue	<u>EBITDA</u>
Auto Manufacturers										
Tesla	\$	688,259	\$	673.42	(38.4%)	(0.9%)	27.1%	22.0%	11.1x	51.5x
Toyota Motor Corporation	\$	384,811	\$	154.17	(14.6%)	(11.8%)	19.0%	16.3%	1.7x	10.2x
Volkswagen AG	\$	253,755	\$	133.20	(25.0%)	(46.8%)	17.6%	15.6%	1.0x	6.2x
Ford Motor Company	\$	151,827	\$	11.13	(35.6%)	(25.1%)	11.4%	11.1%	1.1x	10.2x
General Motors Company	\$	140,477	\$	31.76	(29.8%)	(46.3%)	12.9%	12.3%	1.1x	8.3x
BMW	\$	147,058	\$	77.15	(14.4%)	(27.1%)	18.0%	17.2%	1.2x	7.1x
Hyundai Motor Company	\$	96,302	\$	139.32	(6.9%)	(34.2%)	18.8%	10.7%	1.0x	9.7x
Honda Motor Co., Ltd.	\$	76,984	\$	24.15	(15.4%)	(25.0%)	20.5%	16.4%	0.7x	4.4x
Nissan Motor Co., Ltd.	\$	58,473	\$	3.89	(13.8%)	(21.8%)	16.1%	7.6%	0.9x	12.4x
Renault SA	\$	48,273	\$	24.87	(9.9%)	(38.5%)	18.8%	10.7%	1.0x	9.3x
Kia Corporation	\$	17,702	\$	59.66	(2.1%)	(24.7%)	18.9%	12.2%	0.3x	2.6x
Mean	\$	187,629	\$	121.16	(18.7%)	(27.5%)	18.1%	13.8%	1.9x	12.0x
Median	\$	140,477	\$	59.66	(14.6%)	(25.1%)	18.8%	12.3%	1.0x	9.3x

Source: S&P Capital IQ



Public Comparable Companies (Cont'd)

		Enterprise		Share	Price Change		LTM Margins		TEV / LTM:	
Company Name	2	/alue (\$mils)	<u>s</u>	tock Price	3 month	12 month	<u>Gross</u>	<u>EBITDA</u>	Revenue	<u>EBITDA</u>
OEM Suppliers - Domestic										
Magna International Inc.	\$	19,607	\$	54.87	(15.4%)	(40.8%)	13.6%	11.0%	0.6x	5.2x
BorgWarner Inc.	\$	11,262	\$	33.37	(15.8%)	(31.3%)	19.0%	15.4%	0.8x	5.0x
Lear Corporation	\$	9,777	\$	125.89	(13.6%)	(28.2%)	7.0%	7.5%	0.5x	6.8x
Gentex Corporation	\$	6,273	\$	27.97	(5.3%)	(15.5%)	33.9%	26.4%	3.7x	13.1x
Tenneco Inc.	\$	6,206	\$	17.16	(6.8%)	(11.2%)	12.7%	6.6%	0.3x	5.3x
American Axle & Manufacturing Holdings, Inc.	\$	3,538	\$	7.53	(6.0%)	(27.2%)	13.6%	16.2%	0.7x	4.2x
Mean	\$	9,444	\$	44.47	(10.5%)	(25.7%)	16.6%	13.8%	1.1x	6.6x
Median	\$	8,025	\$	30.67	(10.2%)	(27.7%)	13.6%	13.2%	0.6x	5.2x
OEM Suppliers - Foreign										
Aptiv PLC	\$	26,396	\$	89.07	(27.1%)	(43.4%)	14.6%	11.0%	1.7x	15.2x
Continental Aktiengesellschaft	\$	18,911	\$	69.71	(7.7%)	(52.7%)	22.2%	6.1%	0.5x	8.6x
Valeo SE	\$	9,131	\$	19.26	2.8%	(36.0%)	17.7%	5.5%	0.5x	9.2x
Faurecia S.E.	\$	7,929	\$	19.77	(27.2%)	(59.7%)	11.7%	8.4%	0.5x	5.0x
Autoliv, Inc.	\$	7,447	\$	71.57	(7.6%)	(26.8%)	15.7%	10.9%	0.9x	7.8x
Schaeffler AG	\$	6,190	\$	5.74	(11.3%)	(38.1%)	23.9%	13.9%	0.4x	3.0x
Adient plc	\$	5,319	\$	29.63	(27.3%)	(34.4%)	5.1%	15.3%	0.4x	2.7x
CIE Automotive, S.A.	\$	4,485	\$	24.75	5.2%	(16.4%)	35.8%	16.7%	1.3x	7.3x
Mean	\$	10,726	\$	41.19	(12.5%)	(38.4%)	18.3%	11.0%	0.8x	7.3x
Median	\$	7,688	\$	27.19	(9.5%)	(37.0%)	16.7%	10.9%	0.5x	7.5x

Source: S&P Capital IQ



Public Comparable Companies (Cont'd)

	I	Enterprise		Share	Price Change		LTM Margins		TEV / LTM:	
Company Name	<u>V</u>	alue (\$mils)	<u>S</u>	tock Price	3 month	12 month	<u>Gross</u>	<u>EBITDA</u>	Revenue	<u>EBITDA</u>
Dealers and Service Providers										
CarMax, Inc.	\$	33,462	\$	90.48	(10.9%)	(29.9%)	11.5%	5.3%	1.0x	18.0x
Copart, Inc.	\$	24,671	\$	108.66	(14.7%)	(17.6%)	48.0%	44.8%	7.3x	16.4x
Penske Automotive Group, Inc.	\$	14,317	\$	104.69	4.4%	38.7%	18.0%	9.2%	0.5x	5.9x
Lithia Motors, Inc.	\$	13,254	\$	274.81	(14.1%)	(20.0%)	19.2%	8.3%	0.5x	5.8x
AutoNation, Inc.	\$	11,115	\$	111.76	3.6%	17.9%	19.8%	8.9%	0.4x	4.8x
Asbury Automotive Group, Inc.	\$	7,650	\$	169.34	3.0%	(1.2%)	20.0%	9.2%	0.7x	7.2x
KAR Auction Services, Inc.	\$	6,190	\$	14.77	(18.2%)	(15.8%)	41.8%	19.2%	2.7x	14.3x
Group 1 Automotive, Inc.	\$	5,679	\$	169.80	(6.0%)	10.0%	18.8%	7.8%	0.4x	5.0x
Sonic Automotive, Inc.	\$	4,210	\$	36.63	(18.6%)	(18.1%)	15.8%	5.8%	0.3x	5.5x
Monro, Inc.	\$	2,234	\$	42.88	(5.7%)	(32.5%)	35.0%	16.2%	1.6x	10.0x
AutoCanada Inc.	\$	1,879	\$	19.07	(32.7%)	(52.7%)	18.2%	5.7%	0.5x	8.4x
Cars.com Inc.	\$	1,135	\$	9.43	(36.6%)	(34.2%)	68.8%	23.2%	1.8x	7.8x
Mean	\$	10,483	\$	96.03	(12.2%)	(13.0%)	27.9%	13.6%	1.5x	9.1x
Median	\$	6,920	\$	97.59	(12.5%)	(17.9%)	19.5%	9.1%	0.6x	7.5x
Automotive Mean	\$	63,032	\$	83.28	(13.9%)	(24.8%)	21.1%	13.2%	1.4x	9.2x
Automotive Median	\$	11,262	\$	42.88	(13.8%)	(27.1%)	18.8%	11.0%	0.8x	7.3x

Source: S&P Capital IQ



Automotive Expertise

Over the past 30 years, GCG's automotive-focused bankers have worked with many of the largest public companies and advised some of the most prominent private companies in the sector. Within such a rapidly changing and cyclical industry, the experience our team brings to clients has time and again been a differentiator in the market. Our professionals have seen the best and worst of times in the automotive industry and have been on the forefront of the many changes that have occurred in the industry over the last several decades.

Our team's experience is broad and comprehensive. We have worked with numerous OEMs and advised companies supplying components throughout the automotive ecosystem, including powertrain, engine, wheels, seating, interiors, class A components, fuel and exhaust systems, electronics, as well as distributors, aftermarket suppliers, dealerships, technology and service providers.

More about Greenwich Capital Group

Greenwich Capital Group ("GCG") is a middle market focused advisory firm offering a range of investment banking and consulting services to private companies, public companies and private equity investors. For additional perspective or to discuss M&A related opportunities in the automotive sector, please reach out to GCG's Automotive practice leader, Bob Coury. For more information, please visit www.greenwichgp.com.



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Data Sources: We have based our findings on data provided by industry recognized sources. Data and information for this publication was collated from the S&P Capital IQ database. For more information on this or anything else related to our research, please email info@greenwichgp.com.

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