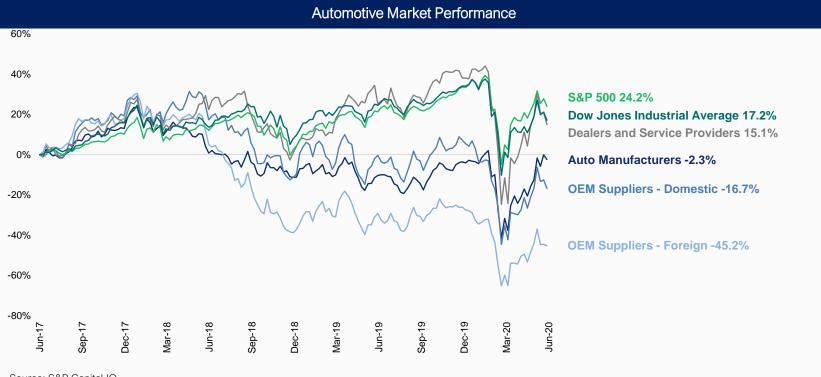




### **Public Market Performance**

The U.S. equity market exhibited overall positive performance in Q2 2020. The overall market as measured by the S&P 500 and Dow Jones Industrial Average restarted record-setting, positive trends in Q2 after one of the worst quarters in recent history. Interestingly, on a trailing 3-year period ending June 30, 2020, the S&P 500 and DJIA indices were up 24.2% and 17.2%, respectively (a return to their Q4 2019 levels). The Automotive industry underperformed the broader market across all segments. The industry was led by the Dealers and Service Providers, which had performed slightly below the overall market until mid-May and then ended Q2 in line with the DJIA at 15.1%. North America-based OEM Suppliers ended Q2 down 16.7%, but showed relative strength compared to their foreign counterparts, which have been the worst performing segment since the segment's peak in Q1 2018.



Source: S&P Capital IQ



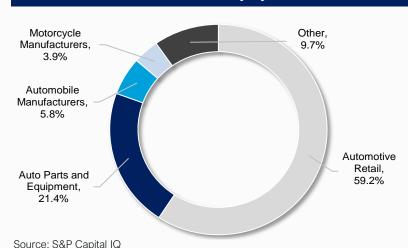
## Middle-Market M&A Activity

In Q2 2020, middle-market M&A activity within the Automotive sector experienced year-over-year decreases in deal volume of approximately 46%. Deal value trends were more difficult to assess since, of the few deals in Q2, none disclosed valuation details.

Strategic buyers drove overall deal activity, gaining significantly more share in Q2 as they did in Q1, reaching a high for the past five quarters and accounting for 100% of deal flow.

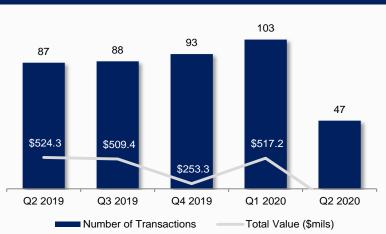
Automotive Retail was by far the most active sector accounting for 59.2% of total automotive transaction volume. This can be attributed to the ongoing consolidation among dealership groups. Auto Parts and Equipment exhibited continued strength as well at 21.4% of automotive transaction volume in Q2.

#### Q2 2020 M&A Activity by Sector



Note: All values based on publicly available data as of 07/01/2020

#### **Automotive M&A Activity**



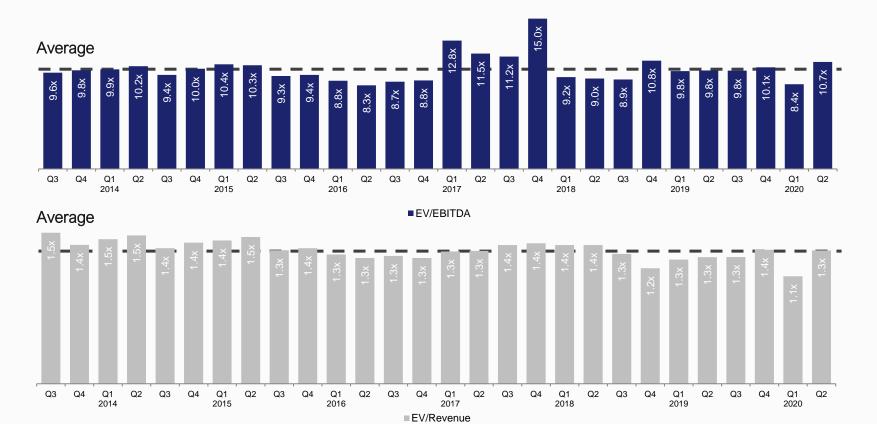
#### **M&A Activity by Buyer Type**





## **Public Company Trading Multiples**

Select publicly traded companies representing the key sectors across the Automotive industry traded at an average multiple of 10.0x EBITDA and 1.4x revenue. Trading multiples varied significantly across and within the four categories with the strongest multiples observed in the Dealers and Service Providers segment, a trend that has continued for the past few quarters.



Source: S&P Capital IQ



# **Public Comparable Companies**

	Enterprise	Share	e <u>Price Change</u>		<b>LTM Margins</b>		TEV / LTM:	
Company Name	Value (\$mils)	Stock Price	3 month	12 month	Gross	<b>EBITDA</b>	Revenue	<b>EBITDA</b>
Auto Manufacturers								
AUDI AG	\$57,296	\$1,755.57	65.1%	94.3%	14.8%	14.4%	0.9x	6.3x
BMW	\$157,355	\$63.85	26.9%	(13.5%)	15.3%	12.0%	1.3x	11.1x
Daimler AG	\$200,229	\$40.68	35.5%	(26.9%)	14.7%	4.8%	1.0x	21.7x
Fiat Chrysler Automobiles N.V.	\$16,977	\$10.24	46.9%	(25.9%)	13.7%	8.7%	0.1x	1.7x
Ford Motor Company	\$158,632	\$6.08	20.9%	(40.6%)	6.6%	6.1%	1.1x	17.3x
General Motors Company	\$134,643	\$25.30	18.7%	(34.3%)	10.3%	9.6%	1.0x	10.4x
Honda Motor Co., Ltd.	\$92,472	\$25.56	9.2%	(1.1%)	20.6%	10.0%	0.7x	6.7x
Hyundai Motor Company	\$73,896	\$81.45	16.8%	(32.7%)	16.8%	6.1%	0.8x	13.7x
Kia Motors Corporation	\$9,116	\$26.72	31.1%	(29.7%)	15.5%	7.3%	0.2x	2.5x
Nissan Motor Co., Ltd.	\$75,945	\$3.70	4.0%	(48.3%)	14.5%	4.4%	0.8x	19.0x
Renault SA	\$55,736	\$25.41	33.8%	(59.6%)	19.6%	9.1%	0.9x	9.8x
Tesla, Inc.	\$208,785	\$1,079.81	115.0%	383.2%	18.2%	13.3%	8.0x	60.4x
Toyota Motor Corporation	\$336,522	\$125.63	0.3%	1.3%	18.1%	14.8%	1.2x	8.2x
Volkswagen AG	\$273,385	\$151.86	31.1%	(10.0%)	17.7%	12.5%	1.0x	7.9x
Mean	\$132,213	\$244.42	32.5%	11.2%	15.5%	9.5%	1.4x	14.0x
Median	\$113,558	\$33.70	29.0%	(26.4%)	15.4%	9.3%	0.9x	10.1x

Source: S&P Capital IQ



# Public Comparable Companies (Cont'd)

	Enterprise	Share	re <u>Price Change</u>		LTM Margins		TEV / LTM:	
Company Name	Value (\$mils)	Stock Price	3 month	12 month	Gross	<b>EBITDA</b>	Revenue	<b>EBITDA</b>
OEM Suppliers - Domestic								
American Axle & Manufacturing	\$3,969	\$7.60	109.9%	(40.4%)	14.2%	15.1%	0.6x	4.3x
BorgWarner Inc.	\$8,506	\$35.30	43.6%	(15.9%)	20.5%	16.4%	0.9x	5.2x
Gentex Corporation	\$5,978	\$25.77	12.2%	4.7%	36.6%	31.2%	3.2x	10.4x
Lear Corporation	\$8,199	\$109.02	23.1%	(21.7%)	9.4%	9.7%	0.4x	4.4x
Magna International Inc.	\$17,493	\$44.45	39.7%	(10.8%)	13.5%	11.2%	0.4x	4.0x
Tenneco Inc.	\$6,196	\$7.56	95.9%	(31.8%)	14.5%	7.2%	0.4x	5.1x
Mean	\$8,390	\$38.28	54.1%	(19.3%)	18.1%	15.2%	1.0x	5.6x
Median	\$7,198	\$30.54	41.7%	(18.8%)	14.3%	13.2%	0.5x	4.7x
OEM Suppliers - Foreign								
Adient plc	\$5,175	\$16.42	75.6%	(32.3%)	5.9%	4.9%	0.3x	6.7x
Aptiv PLC	\$25,792	\$77.92	56.1%	(3.6%)	18.1%	15.4%	1.8x	12.0x
Autoliv, Inc.	\$7,416	\$64.51	38.1%	(8.5%)	18.7%	16.4%	0.9x	5.5x
CIE Automotive, S.A.	\$4,156	\$17.58	14.3%	(39.3%)	38.7%	17.3%	1.1x	6.2x
Continental Aktiengesellschaft	\$24,855	\$97.46	39.0%	(33.2%)	23.5%	7.6%	0.5x	6.7x
Faurecia S.E.	\$8,566	\$39.13	32.4%	(15.7%)	14.0%	10.9%	0.4x	3.9x
Schaeffler AG	\$7,835	\$7.49	26.0%	0.3%	24.6%	14.3%	0.5x	3.4x
Valeo SA	\$10,803	\$26.29	64.3%	(19.2%)	17.7%	9.1%	0.5x	5.4x
Mean	\$11,825	\$43.35	43.2%	(19.0%)	20.2%	12.0%	0.8x	6.2x
Median	\$8,201	\$32.71	38.6%	(17.5%)	18.4%	12.6%	0.5x	5.8x

Source: S&P Capital IQ



# Public Comparable Companies (Cont'd)

	Enterprise	Share	Price Change		LTM Margins		TEV / LTM:	
Company Name	Value (\$mils)	Stock Price	3 month	12 month	<u>Gross</u>	<u>EBITDA</u>	Revenue	<u>EBITDA</u>
Dealers and Service Providers								
Asbury Automotive Group, Inc.	\$3,272	\$77.33	39.9%	(8.3%)	16.3%	5.4%	0.5x	8.5x
AutoCanada Inc.	\$1,339	\$7.87	115.5%	(10.4%)	16.3%	3.5%	0.5x	15.1x
AutoNation, Inc.	\$9,378	\$37.58	31.9%	(10.4%)	16.6%	4.9%	0.4x	9.2x
CarMax, Inc.	\$29,239	\$89.55	60.6%	3.1%	14.1%	7.6%	1.5x	19.8x
Cars.com Inc.	\$1,044	\$5.76	23.3%	(70.8%)	73.4%	24.0%	1.7x	7.3x
CDK Global, Inc.	\$7,597	\$41.42	21.3%	(16.2%)	53.0%	36.1%	3.8x	10.5x
Copart, Inc.	\$19,760	\$83.27	15.9%	11.4%	46.5%	41.9%	8.9x	21.2x
Group 1 Automotive, Inc.	\$4,561	\$65.97	48.4%	(19.4%)	15.1%	4.2%	0.4x	9.1x
KAR Auction Services, Inc.	\$5,100	\$13.76	13.1%	(45.0%)	40.9%	18.3%	1.9x	10.2x
Lithia Motors, Inc.	\$7,166	\$151.33	91.7%	27.4%	15.6%	5.4%	0.6x	10.4x
Monro, Inc.	\$2,581	\$54.94	26.8%	(35.6%)	37.9%	16.9%	2.1x	12.2x
Penske Automotive Group, Inc.	\$11,532	\$38.71	36.2%	(18.2%)	14.9%	5.1%	0.5x	9.9x
Sonic Automotive, Inc.	\$3,954	\$31.91	137.1%	36.7%	14.6%	4.2%	0.4x	9.1x
Mean	\$8,194	\$53.80	50.9%	(12.0%)	28.9%	13.7%	1.8x	11.7x
Median	\$5,100	\$41.42	36.2%	(10.4%)	16.3%	5.4%	0.6x	10.2x
Automotive Mean	\$51,279	\$114.58	43.6%	(6.5%)	21.0%	12.1%	1.3x	10.5x
Automotive Median	\$9,378	\$38.71	33.8%	(16.2%)	16.3%	9.7%	0.8x	9.1x

Source: S&P Capital IQ



#### **Automotive Expertise**

Over the past 30 years, GCG's automotive-focused bankers have worked with many of the largest public companies and advised some of the most prominent private companies in the sector. Within such a rapidly changing and cyclical industry, the experience our team brings to clients has time and again been a differentiator in the market. Our professionals have seen the best and worst of times in the automotive industry and have been on the forefront of the many changes that have occurred in the industry over the last several decades.

Our team's experience is broad and comprehensive. We have worked with numerous OEMs and advised companies supplying components throughout the automotive ecosystem, including powertrain, engine, wheels, seating, interiors, class A components, fuel and exhaust systems, electronics, as well as distributors, aftermarket suppliers, dealerships, technology and service providers.

#### More about Greenwich Capital Group

Greenwich Capital Group ("GCG") is a middle market focused advisory firm offering a range of investment banking and consulting services to private companies, public companies and private equity investors. For additional perspective or to discuss M&A related opportunities in the automotive sector, please reach out to GCG's Automotive practice leader, Ellen Clark. For more information, please visit <a href="https://www.greenwichgp.com">www.greenwichgp.com</a>.



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